OUR STRATEGIC PRIORITIES

2021 / 2024





OUR STRATEGIC PRIORITIES 2021 / 2024 OUR STRATEGIC PRIORITIES 2021 / 2024

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OUR PURPOSE

TO PREVENT AND REDUCE GAMBLING HARM FOR ALL VICTORIANS.

OUR ROLE



To fund research and other activities that add to the knowledge and understanding of gambling harm.



To work in partnership with others to offer evidence-based prevention programs and support services to those affected by gambling harm.



To deliver communication campaigns that inform and influence gambling-related attitudes and behaviours.

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OUR VALUES



Collaboration

We engage openly and are solutions oriented.



Curiosity

We are inquisitive and open to ideas.



Integrity

We are transparent and accountable in our actions.



Outcomes focused

We are strategic, evidence driven and committed to continuous improvement.



Respect

We value diverse experiences and perspectives and are compassionate in all our interactions.

OUR APPROACH



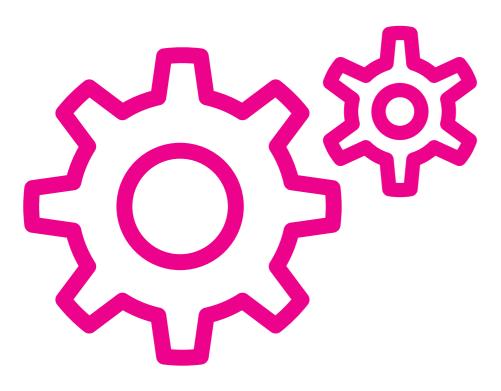
Gambling harm affects individuals, families, communities and populations. Accordingly, we take a public health approach to harm, which comprises evidence-based awareness, prevention, early intervention, education, and treatment and support programs.

OUR VALUES OUR APPROACH

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OUR FRAMEWORK



The Foundation's strategic framework comprises three elements – goals, priorities and actions.

OUTCOMES

Reducing gambling harm in Victoria: Outcomes framework describes our long-term aspirations for the Victorian community and sets the goals that guide our three year strategic priorities.



STRATEGY

Our strategic priorities 2021–2024 describes how we will achieve our goals. It identifies the most important actions we will take and sets the agenda for our annual planning.



ANNUAL PLAN 2021–22

ANNUAL PLAN 2022-23

ANNUAL PLAN 2023-24

Our annual plan describes the actions we will deliver each year to address our strategic priorities and make progress towards achieving our goals.

OUTCOMES WE SEEK

These outcomes will frame and guide our actions over the next decade as we work to prevent and reduce gambling harm for all Victorians.

Decrease access to potentially harmful gambling environments, products and characteristics

Decrease exposure to potentially harmful marketing of gambling products

Increase community understanding of gambling harm

Decrease stigma of people who experience gambling harm

Prevent uptake of under-age gambling

Increase capability of people to prevent gambling harm

Decrease gambling harm experienced by people who access Foundation-funded services

OUT FRAMEWORK
OUTCOMES WE SEEK

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OUR THREE-YEAR PRIORITIES



Foster community understanding of gambling harm to lay the groundwork for the attitudinal changes required to prevent and reduce gambling harm.



Inform and deliver prevention and intervention activities to reduce the harm in populations, communities and settings most affected by access and exposure to gambling products.



Strengthen the funded services system to provide accessible, integrated, relevant and visible options for the delivery of effective treatment and support to people seeking help for gambling harm.

The delivery of these priorities is supported by programs to improve the effectiveness and quality of our delivery.

ANNUAL FOCUS AREAS



We prioritise work to address the gambling products associated with the greatest risk of harm and within communities most affected by those gambling products.

Our annual plans identify the areas on which we will focus, ensuring we are responsive to community needs, and partner and government priorities.

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PRIORITY	Foster community understanding of gambling harm	Inform and deliver prevention and intervention activities	Strengthen the funded services system	
INTENT	Lay the groundwork for the attitudinal changes required to prevent and reduce gambling harm	Prevent or reduce harm in populations, communities and settings most affected by access and exposure to gambling products	Create accessible, integrated, relevant and visible service options for delivering effective treatment and support to people seeking help	
OBJECTIVES	Develop and promote guidance on how to reduce the risk of gambling harm Expand the scope of work in which people with lived experience play a role to reduce the stigma associated with harm Increase awareness of gambling harm and how it affects health and wellbeing, including links to mental health issues Deliver targeted campaigns and digital strategies that build understanding of gambling harm and reduce harmful gambling behaviour	Fund and support delivery partners that demonstrably address key risk and protective factors for gambling harm and in settings associated with harm Inform policy development and regulatory processes, with a focus on preventing and reducing harm in at-risk communities Deliver education and awareness-raising programs to address the precursors to gambling harm relevant to children and young people Expand settings-based approaches to facilitate early intervention to reduce gambling harm	Enhance the service system based on user needs to anticipate changing help-seeking patterns and reflect best available evidence of recovery journeys Integrate peer support (lived experience) throughout the service system Establish screening and referral processes with other service systems to better support people with co-occurring issues Promote the benefits of seeking help and the range of options tailored to personal preferences	
ENABLERS	Research, evaluation and translation capability Research findings, professional advice and expertise, and insights from people with lived experience of gambling harm inform the design, development, implementation and improvement of our programs, services and communications. We will prioritise: • further defining and developing measurements of gambling harm that align with a public health approach • developing, through a consultative process, our next research agenda, with a balance between applied and exploratory research • monitoring gambling harm in the Victorian community via an outcomes framework • enhance our approach to measuring performance and evaluation. Partner capability Relationships with networks of professionals and organisations that have the knowledge to act to prevent and reduce gambling harm are expanded and strengthened.			



Relationships with networks of professionals and organisations that have the knowledge to act to prevent and reduce gambling harm are expanded and strengthened We will prioritise:

- enhancing professional capability and building community capacity to prevent gambling harm, respond to help-seeking patterns, and understand recovery
- creating opportunities for strategic collaboration with government and other stakeholders in Victoria, and in other jurisdictions.

People capability

The right people, with the right skills are in the right place, at the right time to support the achievement of our priorities and objectives. We will prioritise:

- enhancing employee engagement and capability to ensure we have the necessary talent profile now and into the future
- developing and maintaining a progressive and supportive culture and work practices that empower staff and enable mobility, agility and high performance.



Digital and system capability

Systems and processes enable and enhance the delivery of our work.

We will prioritise:

- adopting process improvements that enhance productivity or effectiveness
- developing a coordinated approach to data collection and use for reporting and evaluation across all program and service delivery.

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